The Future of Analyst Relations

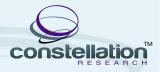
Navigating The Changing World of Influence

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"The rise of non-traditional influencers creates new opportunities and challenges for AR Professionals" (2010)



Despite what we know, strategies focus on the legacy analyst firms...

Gartner



FORRESTER®

...most programs spend their time reacting to

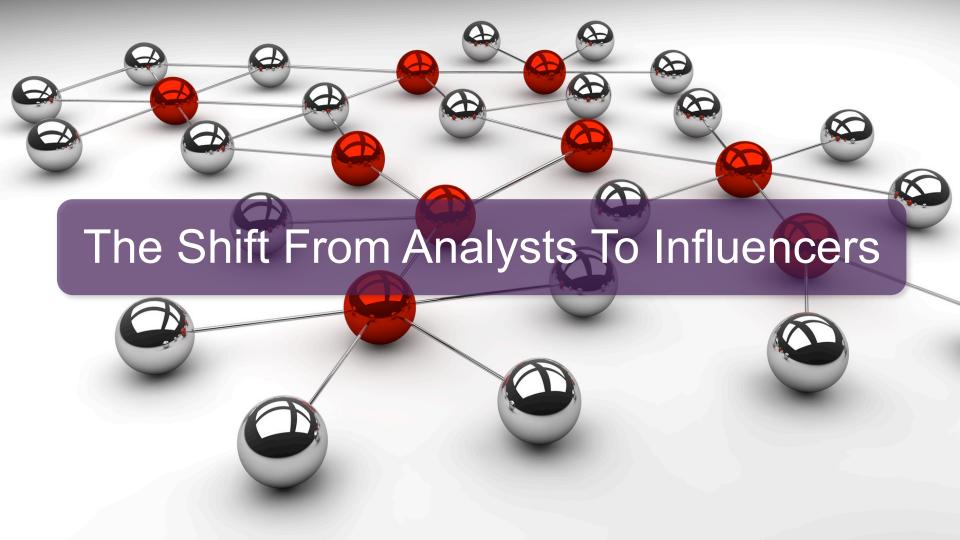
Tragic quadrants and squares of despair

Report and survey requests

Inquiry support

Unfortunately the legacy analyst firms have



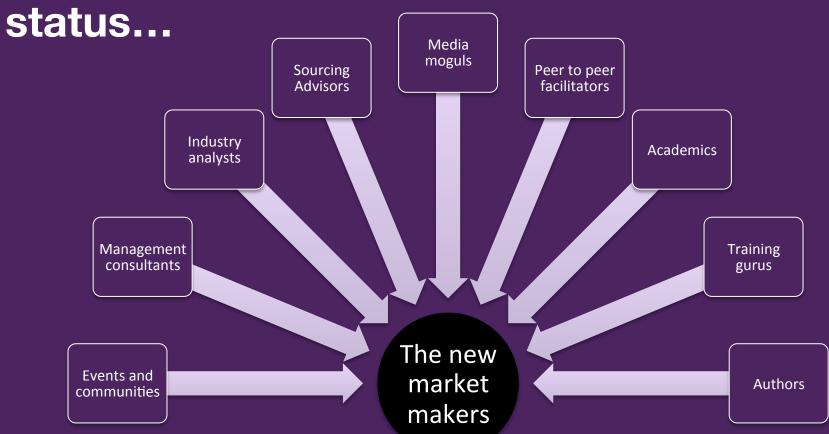


There was a time when analysts came in four varieties...



The shift in social media and new mediums changed the landscape

Today's influencers seek market maker



Start by understanding the business model

	Influencer Type	Fame	Fortune	Market Impact	Personal Impact	Business Models
✓	Events producers	High	Low	Low	Low	Tickets and sponsorships, cheap speakers, free content, list sales
✓	Management consultants	Low	High	Medium	Low	Advisory, consulting, change management
✓	Industry analysts	Low	Medium	High	Medium	Syndicated research, advisory
✓	Sourcing Advisors	Low	High	Medium	Medium	Referral of deals and cut of savings
✓	Peer to peer facilitators	Low	Low	Low	High	Events, facilitated sessions, stone soup analysis
✓	Media	High	Low	High	Low	Advertising, events, custom content
✓	Academics	Medium	Medium	Medium	High	Grants, speaking fees, tuition
✓	Training gurus	Low	Medium	Low	HIgh	Seats, curriculum, workshops, books
✓	Authors	High	Medium	High	Medium	Books and speeches



The big trends

AR budgets reduced in lieu of content marketing Number of influencer firms proliferating Metrics for success still primitive Bandwidth constraints keep AR from influencer shift Quality of the analysts remain spotty at best Perception of pay to play driven by sales Organizations can't keep up with new mediums

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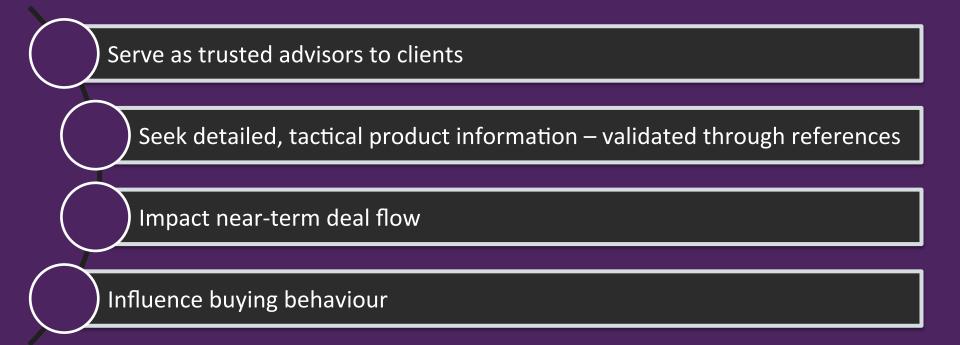


One approach is the three archetypes of industry

analysts



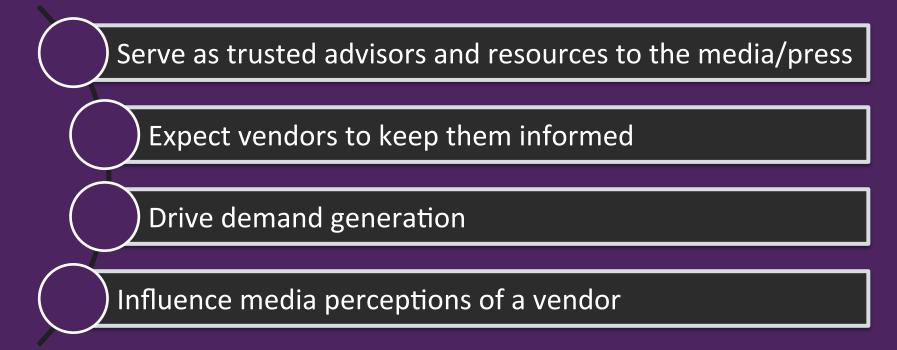
Client advocates focus on helping clients leverage technology and services



Product strategists seek to impact an industry

Serve as trusted advisors to vendors Require access to product experts to identify or validate trends Recognize and credit industry innovators Influence industry trends and vendor opinion

Evangelists enjoy public exposure and media interaction



Balance win-win strategies based on archetypes and preferences



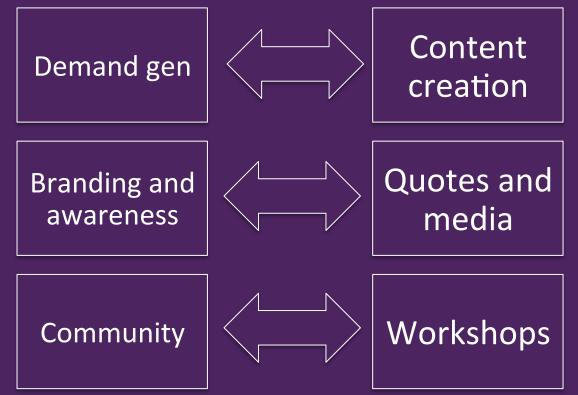
- Research and writing
- Advisory
- Inquiries
- Briefings
- Events and member, support
- Sales/POC support
- Press

- Vendor outreach
- Relationship building
- Catching up on industry news/gossip
 - Editing
- Coaching



"Success in AR will require an integrated influencer relations approach" (2012)

Where AR is aligned determines latitude to try new approaches



Five strategies for success

Use influence maps to identify analysts ind eal flow, media, investor relations,

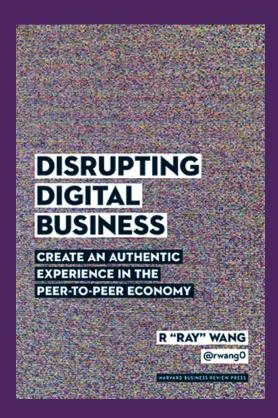
Align analyst spend beyond traditional research

Identify win-win in content marketing

Bring analysts into the sales mix

Leverage analysts for evangelizing mindshare

Thank you





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Questions And Answers



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